(Commerce)

(2019 Admissions: Regular)

SECOND SEMESTER M.Com. DEGREE EXAMINATION, APRIL 2020 (CUCSS - PG) CC19P MCM2 C07 - ADVANCED STRATEGIC MANAGEMENT

Time: Three Hours

Maximum: 30 Weightage

# Part A

Answer any *four* questions. Each question carries 2 weightage.

- 1. What is adaptive approach?
- 2. Define GAP Analysis.
- 3. Why mission is needed?
- 4. What is environmental scanning?
- 5. What is CSF?
- 6. What is strategic implementation?
- 7. Explain BCG model.

## (4 x 2 = 8 Weightage)

### Part B

Answer any *four* questions. Each question carries 3 weightage.

- 8. What are strategic decisions? How they differ from operational decisions?
- 9. Briefly explain the techniques used for environmental search.
- 10. Explain core competence in strategic management.
- 11. Explain the difference between vision, mission and objectives.
- 12. Explain organizational redesigning.
- 13. Explain GE matrix in portfolio analysis of strategic management.
- 14. Explain resource allocation as a tool of strategy and strategy implementation.

(4 x 3 = 12 Weightage)

#### Part C

Answer any two questions. Each question carries 5 weightage.

- 15. Explain Michael porters five forces of competitive analysis.
- 16. "Strategic management gives rise to emerge a number of sub disciplines which are highly needed for the development of the organization". Discuss.
- 17. Explain the major growth strategies of a corporate in the globalised environment.
- 18. Explain the SWOT frame work of any mobile phone company.

#### $(2 \times 5 = 10 \text{ Weightage})$

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