| 23 | 3P241 (Pages: 2) | Name: |
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| | | Reg.No: |
| SECOND SEMESTER M.Com. DEGREE EXAMINATION, APRIL 2024 | | |
| (CBCSS - PG) | | |
| (Regular/Supplementary/Improvement) | | |
| CC19P MCM2 C07 - ADVANCED STRATEGIC MANAGEMENT | | |
| (Commerce) | | |
| (2019 Admission onwards) | | |
| Time: 3 Hours Maximum | | Maximum : 30 Weightage |
| Part-A | | |
| Answer any <i>four</i> questions. Each question carries 2 weightage. | | |
| 1. | Define strategic decision making. | |
| 2. | Define buisness environment. | |
| 3. | What is SWOT analysis? | |
| 4. | What is CSF approach? | |
| 5. | What is concentric Merger? | |
| 6. | What is generic strategy? | |
| 7. | Define strategic choice. | |
| | | $(4 \times 2 = 8 \text{ Weightage})$ |
| Part-B | | |
| Answer any <i>four</i> questions. Each question carries 3 weightage. | | |
| 8. | Explain the role of objectives in strategic management. | |
| 9. | What are the specific characteristics of strategic leaders? | |
| 10. | What are the limitations of forecasting environmental factors? | |
| 11. | What is internal corporate analysis? Explain the measures used for internal | l corporate analysis. |
| 12. | Distinguish between vertical and horizontal integration strategy with suital | ble example. |
| 13. | Explain the concept of portfolio analysis. | |
| 14. | What are the essential features of an effective evaluation and control? | |

 $(4 \times 3 = 12 \text{ Weightage})$

Part-C

Answer any two questions. Each question carries 5 weightage.

- 15. Explain the benefits and limitations of strategic management.
- 16. Explain the recent trends in strategic management.
- 17. Explain the five forces of Porter's competition analysis. Under Porter's model, new entrants are insignificant source of competition. Comment.
- 18. Explain the steps in strategy implementation.

 $(2 \times 5 = 10 \text{ Weightage})$
