



FACULTY OF COMMERCE & MANAGEMENT STUDIES

The Senate of the University of Calicut hereby makes it known that

Tom Jacob

has been admitted to

the Degree of

Doctor of Philosophy

in

Commerce

he having been certified by duly appointed Examiners
to be qualified to receive the same

with all the Rights, Privileges and Honours thereunto appertaining.

Given under the seal of the University



A handwritten signature in blue ink is written over the printed name of the Vice-Chancellor.

Vice - Chancellor

CALICUT UNIVERSITY P.O.
Kerala, INDIA
PIN - 673 635
Date **17/11/2020**



No. 0898206