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# FIRST SEMESTER M.Com. DEGREE EXAMINATION, NOVEMBER 2022 

(CBCSS - PG)

(Regular/Supplementary/Improvement)

## CC19P MCM1 C05 - ADVANCED MANAGEMENT ACCOUNTING

(Commerce)
(2019 Admission onwards)
Time : 3 Hours
Maximum : 30 Weightage

## Part-A

Answer any four questions. Each question carries 2 weightage.

1. What is the nature of management accounting?
2. What is revenue centre?
3. Give any two differences between ABB and traditional budgeting.
4. What is systematic risk?
5. Define standard costing.
6. What is a basic standard?
7. Define marginal costing.
$(4 \times 2=8$ Weightage $)$

## Part-B

Answer any four questions. Each question carries 3 weightage.
8. Explain the functions of management accounting.
9. What are the advantages and weaknesses of residual income?
10. Write a note on balanced score card?
11. D Ltd. is considering a new project. Two alternative proposals are available ( X and Y ) each costing Rs. $5,00,000$. Cash inflows are expected to be as under:

| Year | X | Y |
| :---: | :---: | :---: |
| 1 | 180,000 | 250,000 |
| 2 | 150,000 | 180,000 |
| 3 | 120,000 | 150,000 |
| 4 | 100,000 | 140,000 |

The company has a target return on capital of $10 \%$. Risk premium rates are $2 \%$ and $8 \%$ respectively for projects X and Y . State which project is better.
12. A company is considering two projects $P$ and $Q$. These require an equal investment of Rs. 50,000 . From the following information, you are required to advise as to which project should be selected.

|  | Project P |  | Project Q |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | Cash inflows | Probability | Cash inflows | Probability |
| 1 | 30,000 | 0.2 | 65,000 | 0.4 |
| 2 | 70,000 | 0.5 | 70,000 | 0.4 |
| 3 | 100,000 | 0.3 | 75,000 | 0.2 |

Assume cost of capital $10 \%$.
13. From the following data, calculate activity ratio, efficiency ratio and capacity ratio. A factory manufactures 2 products A and B . Standard time to manufacture product A is 2 hours and product B is 10 hours. The budgeted and actual production in December 2016 were as follows:

|  | Budgeted production | Actual production |
| :--- | :---: | :---: |
| Product A | 125 units | 100 units |
| Product B | 30 units | 24 units |

Total actual hours worked were 660.
14. Calculate: 1. The amount of fixed expenses
2. The number of units to break even
3. The number of units to earn a profit of Rs. 40,000

The selling price per unit can be assumed at Rs. 100.
The comapny sold in two successive periods 7,000 units and 9,000 units and has incurred a loss of Rs. 10,000 and earned a profit of Rs. 10,000 respectively.
$(4 \times 3=12$ Weightage $)$

## Part-C

Answer any two questions. Each question carries 5 weightage.
15. Explain the various financial and non- financial measures of performance.
16. On the basis of the information given below find out which project is riskier according to coefficient of variation approach:

|  | Project P |  | Project Q |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | Cash inflows | Probability | Cash inflows | Probability |
| 1 | 5,000 | 0.3 | 2,000 | 0.2 |
| 2 | 4,000 | 0.2 | 3,000 | 0.3 |
| 3 | 2,000 | 0.2 | 4,000 | 0.4 |
| 4 | 3,000 | 0.3 | 4,000 | 0.1 |

17. The standard cost card for a product shows as under:

Material cost - 2 kg at ₹ 2.50 each per unit ₹ 5
Wages - 2 hours at 50 paisa each 1
The actual which have emerged from business operations are as follows:
Production 8,000 units
Material consumed $-16,500 \mathrm{~kg}$ at ₹ 2.40 each ₹ 39,600
Wages paid - 18,000 hours at 40 paisa per hour ₹ 7,200
Calculate appropriate material and labour variances.
18. From the following data construct a break-even chart:

Sales 17,000 units @ ₹ 10 each, fixed costs ₹ 30,000 , variable cost ₹ 5 per unit.

