18P255	(Pages: 1)	Name:
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# SECOND SEMESTER M.Com. DEGREE EXAMINATION, APRIL 2019

(Regular/Improvement/Supplementary)

(CUCSS - PG)

## CC15P MC2 C10 - STRATEGIC MANAGEMENT AND CORPORATE GOVERNANCE

(Commerce)

(2015 Admission onwards)

Time: Three Hours Maximum: 36 Weightage

### Part - A

Answer all questions. Each question carries 1 weightage.

- 1. What is Strategy formulation?
- 2. What do you mean by Environment analysis?
- 3. Define Benchmarking.
- 4. What is Horizontal integration?
- 5. Define Business ethics.
- 6. What do you mean by Strategic audit?

 $(6 \times 1 = 6 \text{ Weightage})$ 

#### Part - B

Answer any *six* questions. Each question carries 3 weightage.

- 7. Explain the levels of strategy.
- 8. Write a short note on SWOT analysis.
- 9. Discuss Integration strategies.
- 10. Explain BCG Model of Portfolio analysis.
- 11. What are the reasons for the failure of Mergers and Acquisitions?
- 12. Discuss the Models of Corporate governance.
- 13. What are the principles of Business ethics?
- 14. Explain the core objectives of Social responsibility of business.

 $(6 \times 3 = 18 \text{ Weightage})$ 

#### Part - C

Answer any *two* questions. Each question carries 6 weightage.

- 15. Explain the process of Strategic Management.
- 16. Discuss the Contribution of C. K. Prahald and Gray Hamel towards core competence in the field of Strategic Management.
- 17. Explain the Growth level Strategies used in a Corporate sector.

 $(2 \times 6 = 12 \text{ Weightage})$